

RG	Accession no. / No. d'acquisition	Box / Boîte	Title / Titre	Description / Description	Dates
RG30	2010-00063-3	1	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records appear to be from the office of Michael J. Sabia, Vice-President and Chief Financial Officer of CN from 1993 to 1999. The files were created during the preparation of privatization and include various subjects, issues and other material as they relate to privatization, such as, for example: Aboriginals, Auditors, Accounting, Clipping, Commercialization Announcement, Real Estate Board Governance, CN Debt Holders, an Analysis of the U.S. Rail Industry, Capital Asset Study and Correspondence.	1995-1996
RG30	2010-00063-3	2	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records from Mr. Sabia's office. Subjects and issues include several files pertaining to Canadian Pacific Limited's offer to acquire CN's Eastern network and a few concerning CN's participation on the federal Taskforce on the Commercialization of CN Rail, often referred to as the NAULT Taskforce (chaired by Liberal Member of Parliament Robert Nault).	1995-1996
RG30	2010-00063-3	3	Records relating to the Commercialization and Privatization of CN - Hotel Scribe	Various files concerning the CN-owned Hotel Scribe located in Paris, France. File Primary 760.	1989-1993
RG30	2010-00063-3	4	Records relating to the Commercialization and Privatization of CN - Hotel Scribe	Various files concerning the CN-owned Hotel Scribe located in Paris, France. File Primary 760.	[1989-1996]
RG30	2010-00063-3	5	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records appear to be from Mr. Sabia's office. Several files concern the Nault Taskforce and the CP's offer to purchase CN's Eastern network.	[1989-1996]

RG30	2010-00063-3	6	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records refer to the selling of CN France, which included the Hotel Scribe.	[1989-1996]
RG30	2010-00063-3	7	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records are from the office of Mr Sabia and concern talks between CN and CP to merge the Eastern operations of both companies. Had the talks been successful the merger would have created a company called Newco. Subjects include, for example, Legal, Labour, Ontario, Northern Ontario, Agreement in Principle, Background, Eastern issues, Customers, Communications, Environmental Issues, Detailed Planning, Halifax, History, Information Systems, Competition and Merger Miscellaneous Documents.	[1989-1996]
RG30	2010-00063-3	8	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	These files are from CN's central registry system and document the incorporation of AMF (primary 780). It also includes records on the development of CN's Intermodel business (primary 770).	[1989-1996]
RG30	2010-00063-3	9	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records are from Mr Sabia's office and consist of his working papers for the CN-CP merger talks.	[1989-1996]
RG30	2010-00063-3	10	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Records appear to be from Mr Sabia's office. Several files pertain to the talks between CN and CP to merge their Eastern operations (east of Winnipeg) and others concern CP's offer to purchase CN Eastern network (made very shortly after the merger talks failed).	[1989-1996]

RG30	2010-00063-3	11	Records relating to the Commercialization and Privatization of CN - Michael Sabia's Office	Consists of files relating to CN's divestiture of AMF Technotransport Inc. The subsidiary of CN was sold prior to the IPO to pay down the parent company's debt to make it a more attractive investment in advance of its privatization. AMF was created in 1993. Prior to this time, it was internal to CN only (CN's Pointe St. Charles locomotive shops); it was created in order to take contracts from third parties, while continuing to service CN's needs. In 1994-1995, the railway hired financial consultants Nesbitt Burns to help bring AMF to profitability (it had not made a profit since it was established). Primary 782.	1993-1995
RG30	2010-00063-3	12--14	Records relating to the Commercialization and Privatization of CN - Sean Finn's Office	Consists of central registry records that include taxation-related files on CN commercialization (the Nault Taskforce and CP's offer to acquire CN's Eastern operations, in the wake of the failed merger talks). It also includes a few other financial and taxation-related files. The records appear to have been collected/created by the office of Sean Finn, who had been Director of Taxation at CN at this time. Primaries 5041 (CN Commercialization) and 5040 (CP Proposal). Primaries 3800 for the other financial/taxation records.	[1989-1996]
RG30	2010-00063-3	15	Records relating to the Commercialization and Privatization of CN - Sean Finn's Office	Consists of files similar to boxes 12-14 and also two VHS tapes of a meeting with Paul Tellier about privatization of the company. This box also contain a report entitled CN Compared with the 7 Major U.S. Railroads 1990-1994 (Management Review).	1990-1994